

# Contents

6-7 Statement of the Board Chairman 8-9 The President's Message 10-17 Board of Directors' Report 20-21 Auditors' Report 22 **Balance Sheet** 23 Profit and Loss Account 24 Cash Flow Statement Notes Forming Part of the Financial Statements 25-35



Always One Step Ahead!

# Vision

In as much as Mount Dashen excels all other mountains in Ethiopia, Dashen Bank continues to prove unparalleled in banking services.

# Mission

Provide efficient and customer focused domestic and international banking services by overcoming the continuous challenges for excellence through the application of appropriate technology.

# Value

Develop banking habit in the community

Assist continuous growth of customers

Sustainable growth and stability

High integrity and accountability

**E**steemed customers satisfaction

Non-stop openness for community access

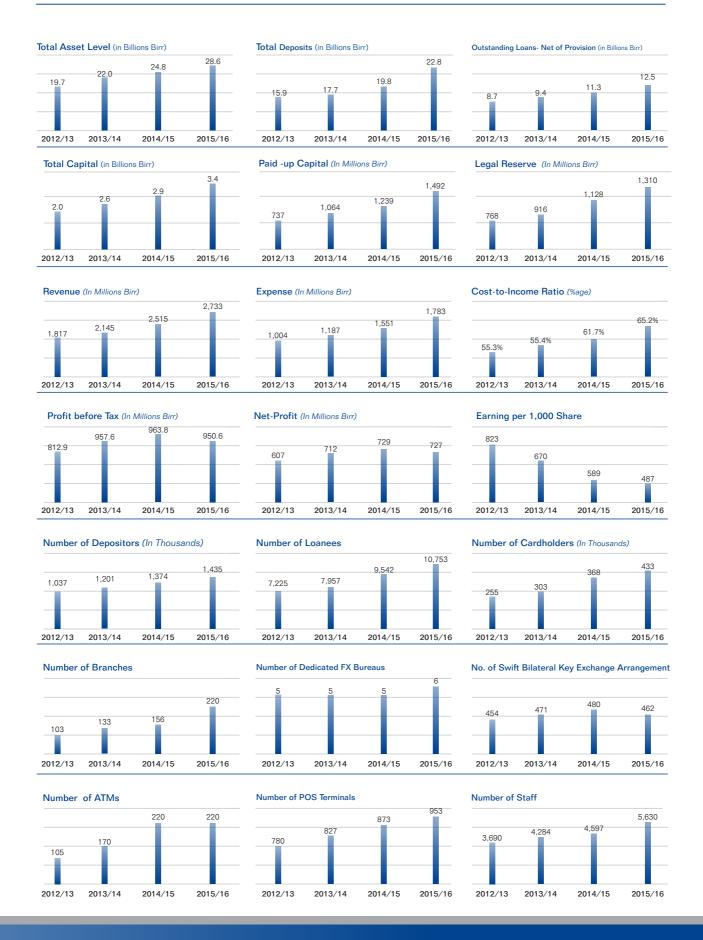
**B**rightened and trained employees

Attend customers' constructive outlook

Normative confidentiality

Keen to build professionalism and service quality

# Our Scorecard



# **Board of Directors**



Teka Asfaw Chairman



Agmas Omer Director



Berhanu Addisalem Director



Engidawork Fekadu Director



Getachew Hagos Director



Hussien Ahmed Director



Neway Beyene Director



Shisema Shewaneka Director



Dr. Wondyiferaw Tefera
Director

# Corporate Management Council



Asfaw Alemu President



Yared Mesfin V/President - Resources & Facilities Management



Henok Kebede V/President - Operations



Samuel Adane V/President - Marketing & Business Development



Alemneh Abebe Chife Internal Auditor



Amha Mulugeta Director - Trade & International Banking Services



Armaye Gelaw Director - Customer Relationship



Ayele Teshome Director - Research & Development



Freegzi Berhane

Director - Credit Analysis & Appraisal



Getenet Dessie Chief Risk & Compliance



Giragn Garo Director - Finance & Accounts



Girma Kinfemichael Director - IT Infrastructure



Hailu Moges Director - Human Resource Management



Imiru Degu ICT Advisor to the President



Mesfin Bezu Director - Interest Free Banking



Mulugeta Alebachew Director - Marketing & Corporate Communications



Tamirat Tilahun Director - Engineering Services



Yeshiwork Yimer Executive Assistant to the President



Yihenalem Aknaw Director - Office of Strategy Management



Zelalem Tadesse Director - Facilities Management

# Statement of the Board Chairman



Honorable Shareholders!

On behalf of the Board of Directors and myself, I seize this opportunity to say a few words on the performance of our Bank in the fiscal year 2015/16. I will leave the details of the figures to the report and merely bestow highlights of the just ended year and future prospect of our Bank.

The last fiscal year has gone through very challenging internal and external situations both in global and local economic

perspective. As per the World Economic Outlook report, the global growth slowed down in the last quarter of 2015. Global industrial production, particularly of capital goods, remained subdued throughout 2015. This weakness is consistent with depressed investment worldwide, particularly in energy and mining, as well as the deceleration of China's manufacturing activity. Since our country is part and parcel of the world, similar economic circumstances was experienced in the previous year. However, with all the difficulties faced, the Ethiopian economic growth is still in good progress by containing inflation within single digit. With regard to the banking industry, in the prevailing year, like the year before, there was stiff competition for resource among banks especially for foreign currency and deposit. As a result of this struggle of securing fair share of the key resources from the market, aggressive branch expansion effort was observed in all spectrums of banks.

Despite all the challenges mentioned above, our Bank was able to earn aggregate income of Birr 2.7 billion and incurred operating expense of Birr 1.8 billion. Hence, the gross profit generated in the year under review was Birr 950.6 million. After payment of profit tax of Birr 223.6 million to the government coffer and transferring Birr 182 million to the legal reserve, the earnings per share stood at Birr 487.

In line with the decision of the Bank's Shareholders at the 19<sup>th</sup> Annual Extraordinary Meeting, the paid up capital of the Bank as at June 30, 2016 has grown to 1.5 billion that raised the primary capital of the Bank to Birr 2.8 billion. I want to forward my deepest appreciation to our respected Shareholders for their full support and trust on investing their money in the Bank.

Due to the Bank's high engagement on introducing new value added banking products to its customers, Dashen Bank has officially launched American Express Card and has started issuing AMEX branded debit cards, which are expected to expand the number of cardholders and also enable the Bank to segment its customers and serve based on their desire. Our Internet Banking, Agency Banking and Mobile Banking services are used as the benchmark services that can satisfy the need of our customers for highly advanced technological banking demands. In order to improve the accessibility of our banking services to more customers, the Bank has opened 64 new branches throughout the country in the past year. Those newly opened branches will play their paramount role on mobilizing deposit and serve as a contact office for customers who request loans and advances, international trade services and other domestic banking services. The Bank has also started customer segmentation and as a result of that, the state of art

Premier branch will be opened at Bole Tower soon. Overall, the Board has firm confidence on ground leveling work done by the management in the year just finished and I believe the upcoming year result will further improve and the leading position of the Bank in the industry will be maintained.

So as to accustom the Bank to dynamic and continuous changes in the business world, and more specifically to the banking industry, the Board has approved a new organizational structure the implementation of which has already started.

It is well known that the Bank needs its own buildings to sustain its growth. In line with this, we have inaugurated Arba Minch building in the last year. Besides, the construction of Head Office, Arat Killo and Dessie buildings are in good progress. As per the construction contract signed with MIDROC Ethiopia PLC, the Head Office building will be completed in a few months and we will enter to the new building in the current year.

In respect to governance, as dictated in the newly issued Corporate Governance Directive of the National Bank of Ethiopia, the Board has established three sub committees that oversee the Audit, Risk and Human Resource affairs of the Bank. These committees have engaged full-fledged. The transparent culture inbuilt by the Board helps us to deliberate thoroughly in each agenda of the Board Meeting in every fortnight and I want to assure the Shareholders that this value will be maintained until the end of our tenure.

Finally, I would like to forward my gratitude to all stakeholders. Our adored customers for their confidence on the Bank, respected Shareholders for their encouragement and support, the National Bank of Ethiopia for their guidance and the management and the staff of Dashen Bank for their committed service.

Thank you

Teka Asfaw

Chairman, Board of Directors September 8, 2016

# The President's Message



It is an honor and a privilege to present the performance report of Dashen Bank for the fiscal year ended June 30, 2016. The just concluded fiscal year marked the 20<sup>th</sup> year of Dashen in service. Founded by visionary shareholders and seasoned bankers with few million Birr in initial capital injection, Dashen has grown in folds and bounds in the last two decades. The past fiscal year had been a year of reflections and contemplations as the Bank continues thriving to reach new heights. Though the sailing has always been rough,

the two decades journey of Dashen has been a success. So also was the past fiscal year. During the reporting period, the global economy exhibited sluggish growth as a result of weak recovery of developed economies, economic slowdown of emerging markets, rising international debt, declining global commodity prices, and slow growth of international trade. In spite of the fact that the emerging markets continued to enjoy an economic growth premium over the advanced industrialized countries, the recent deceleration underscores their increasing vulnerability to adverse shifts in the world economy. China, which reached 10.6 percent growth in 2010, slowed to 6.8 percent in 2015.

At the domestic frontier, Ethiopia's rapid economic growth, which has mainly been underpinned by public-sector-led development, has continued, albeit at reduced rates, following the adverse impact of the worst drought in decades. Public investments have continued driving growth in the short and medium term with huge investments in infrastructure and the development of industrial parks, prioritized to ease bottlenecks to structural transformation, which will still have to take shape with industry playing a significant role in the economy. Export performance has remained sluggish, despite the substantial increase in imports bills, thereby widening the current-account deficit. On a positive note, the country has been faring well in savings mobilization, capital formation, and containing inflation. Headline inflation remained in single digit as the annual average for the fiscal year stood at 9.7%.

The banking industry continued witnessing robust growth. Driven by the government's policy for domestic resource mobilization to finance mega projects, the unprecedented growth in branch network has continued in full swing spearheaded by the state giant, Commercial Bank of Ethiopia (CBE). The latter also further consolidated its dominant market share following its merger with the other state bank, Construction & Business Bank (CBB), in the third quarter of 2015/16. According to the National Bank of Ethiopia (NBE), the total number of bank branches increased to 3,045 by the end of March 2016 from 2,516 a year ago. As a result, the branch to population ratio dropped to 1:30,281.

Growing competition has been fueling adoption of modern banking technologies, technology-driven products and services, and delivery channels. The reporting period witnessed a major development as the national e-payment switch, Ethio-Pay, serving the integration of Automated Teller Machines (ATMs) and Point of Sale (POS) terminals, was officially launched in May 2016.

The industry, overall, has been challenged by short supply of foreign currency, liquidity crisis and rising cost of doing business. Dashen Bank has not been an exception. The unprecedented branch expansion, which saw opening of 64 new branches in the reporting period, coupled with the unfavorable market conditions and the management's preoccupation in change initiatives, led to a marginal drop in the Bank's bottom-line, as gross profit fell to Birr 950.6 million from Birr 963.8 million in 2014/15.

Nevertheless, the Bank fared well in the other major performance parameters. Total assets grew by 15.4% and reached Birr 28.6 billion. As for deposits, we closed the year with Birr 22.8 billion, which reflected a 14.9% growth over the previous year's record. Total outstanding loans and advances amounted to Birr 12.5 billion, recording a 10% growth compared with last year. The buffer to absorb shocks has also been on the rise as witnessed in the 18.3% and 20.5% growth in total capital and paid-up capital, respectively.

During the reporting period, Dashen has been going through various change initiatives, from business model revisit to process improvements and organizational restructuring. While undergoing through the multifaceted change initiatives, the Bank has managed to establish eight District Offices, which spearheaded the opening of 64 branches, the highest ever and twice the number opened in the previous fiscal year. Subsequent to the strategic partnership established last year with American Express, the Bank also launched issuance of Dashen AMEX Gold & Green cards, recording yet another milestone in the Country's banking industry.

Before concluding my remarks, I would like to extend my vote of thanks to all our stakeholders. Our shareholders deserve gratitude for their vision and unwavering commitment demonstrated through the years to create, nurture and bring up Dashen Bank to such stature. The guidance and support of the Board of Directors has been instrumental for the results achieved and I owe them heartfelt gratitude. On behalf of myself and my colleagues, I want to thank our valued customers for their continued loyalty and confidence in the Bank. I would also like to extend my appreciation to the entire Management team and staff of the Bank for their unrelenting effort to prove Dashen unparalled. My appreciation also goes to the National Bank of Ethiopia, Ethio Telecom and all other stakeholders for their continued support and cooperation.

Asfaw Alemu

President

September 8, 2016

# Board of Directors' Report

On behalf of the Board of Directors of Dashen Bank S.C., we are pleased to present the annual report of the Bank for the year ended June 30, 2016. The performance of the Bank during 2015/16 fiscal year (F.Y.) is summarized hereunder.

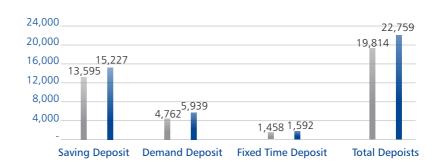
## **OPERATIONAL HIGHLIGHTS**

## Deposit

During 2015/16 F.Y., deposit mobilization remained the primary focus with special emphasis on low cost and sustainable sources of funding. In spite of tough business environment, sustained effort and commitment brought the Bank's aggregate deposit to Birr 22.8 billion. As a result, aggregate deposit surged by 15% on top of 2014/15 with a net increment of Birr 2.9 billion. The increase was due primarily to the growth in the low-cost Savings and Demand deposits, which increased by Birr 1.6 billion and Birr 1.2 billion, respectively, while Fixed Time deposits marginally rose by Birr 134 million.

In order for the Bank to achieve a substantial growth in deposits greater emphasis has been attached on market outreach expansion. To this effect, sizeable growth in foot print was witnessed in 2015/16 as 64 new branches were opened across the country; thereby raising the branch network to 220 by the end of June 30, 2016. The achievement made in resource mobilization is a testimony to the expansion strategy pursued by the Bank, which shall continue in the coming years.



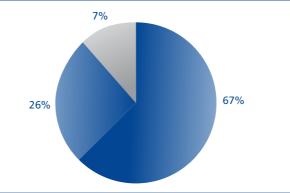


- June 30/2015
- June 30/2016

As the Bank strives to broaden its stable deposit base while curbing operating costs, care has been taken to minimize the cost of funding. To that end, Saving deposits represented the largest chunk (67%) of the total deposits at the end of June 30, 2016, giving solid assurance on the stability of the Bank's funding source. The rest was shared among Demand and Fixed Time deposits, each comprising 26% and 7% of the total deposits, respectively.

# **Deposit Composition**

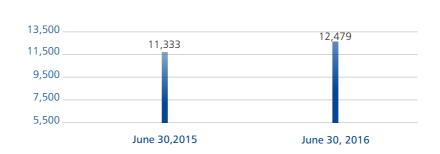
- Saving Deposits
- Demand Deposits
- Fixed/Time Deposits



#### Loans and Advances

In spite of the liquidity problem that challenged the industry, particularly in the first half of the fiscal year, the Bank's outstanding credit reached Birr 12.5 billion, exhibiting a 10% growth from 2014/15 figure, with a net increment of Birr 1.1 billion. All the same, the growth in credit was modest as evidenced by the decline in the loan to deposit ratio from 57% in June 30, 2015 to 55% in June 30, 2016.

# Outstanding Loans (in Millions of Birr)



In terms of sectoral distribution, the Bank's credit portfolio remained well diversified among major economic sectors. The portfolio breakdown by economic sector is consistent with a well-diversified credit portfolio. Domestic Trade and Services (DTS) accounted for a sizable portion of the Bank's loan portfolio followed by manufacturing and international trade (import and export).



'NB" CMRWC' refers to construction machinery rental & working capital
'DTS' refers to domestic trade & services
'Mfg.' refers to manufacturing
'Others' include advance on LC, personal and staff housing loans, and loans and advances under litigation.

Now we accept more International cards than anyone else.



# **E-Banking Services**

The strategy of leveraging technology to drive product and service innovation has been a hallmark of Dashen's success over the years and it will continue to be a key component to shape the future of Ethiopian banking, thereby creating unprecedented opportunity and value for customers.

In conjunction with branch expansion, the Bank is reinforcing its investments in digital banking channels, including ATMs, mobile banking, internet banking and agency banking, representing a unique capability to deliver convenient banking. We now have 220 ATMs across the country. POS terminals at various merchant locations also reached 953. Currently, Dashen Bank ATMs and POSs welcome international cards including Visa, MasterCard, UnionPay and American Express. During 2015/16, 65,921 customers joined the card banking service, which raised the total number of cardholders by 18% to 433,490. Number of internet and mobile banking users have been on the rise too.

Following the strategic partnership established with American Express, Dashen Bank started not only accepting but also issuing Amex Gold & Green Cards. With the new cards, Dashen welcomes its customers to a world of privileges including cash-backs, discounts on purchases and higher transaction limits. This strategic alliance



reaffirmed the Bank's continued aspiration to set landmarks in the Country's banking industry. The Bank was able to secure USD 73.7 million from acquiring international cards.

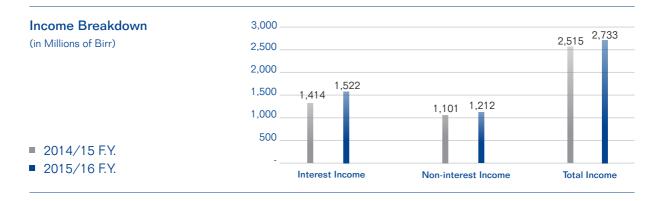
## **International Banking**

In a bid to enhance foreign remittances and bring about enhanced customers' choice, the Bank has continued forging partnership with reputed international money transfer operators (MTOs) during 2015/16 F.Y. As part of such efforts, Ria Financial Service, was introduced during 2015/16, raising the number of international money transfer operators working with Dashen Bank to eight; namely Western Union, MoneyGram, Xpress Money, Dahabshiil, EzRemit, TransFast, Dawit and Ria. Furthermore, Dashen expanded the number of correspondent banks with whom it has established SWIFT bilateral key exchange arrangement to 462 scattered around 170 cities in 70 countries. The number is lower as compared to the figure for 2014/15 as some banks have closed their subsidiaries operating in various parts of the world. To garner the Bank's share from the growing remittances to the Country and promote the alternate routes to accept remittances through Dashen Bank, a raffle program has been run from April 22 to June 30, 2016. The program proved successful in terms of raising customers' awareness and driving transactions. During the fiscal year 2015/16, the Bank was able to generate total earnings of Birr 889.7 million from international banking services.

## FINANCIAL HIGHLIGHTS

#### Income

Despite headwinds and challenges in our operating environment-both locally and internationally, the Bank registered encouraging performance. Aggregate income increased by 9% from the previous fiscal year to reach Birr 2.7 billion as at June 30, 2016. The increase was driven by a proportionate contribution from both interest and non-interest income.



Interest income increased by Birr 107 million, or 8%, to Birr 1.5 billion compared with the prior year, underpinned by growth in credit. However, the growth in interest income was tempered following modest growth in credit.

Non-interest income increased to Birr 1.2 billion during 2015/16 F.Y. as compared to the Birr 1.1 billion achieved in the previous year, depicting an increase of Birr 111 million, or 10%. The increase was primarily driven by return from investments, which out-weighted marginal decline exhibited in gain on foreign exchange & trade finance services.

Sources of revenue remained fairly balanced between funded (56%) and non-funded income (44%), reflecting the diversified revenue streams and cross-selling capabilities.

### **Expense**

The total expenses of the Bank soared to Birr 1.8 billion, exhibiting a 15% upsurge over the previous year's level of Birr 1.6 billion.





- 2014/15 F.Y.
- 2015/16 F.Y.

Operating expenses, both salaries and benefits and general expenses, grew by 18% and reached Birr 1.0 billion. The increase was driven mainly by increase in headcount following the unprecedented branch expansion, which saw opening of 64 new branches in one year alone. In addition, operating expenses soared on account of costs incurred in connection with the Bank's alternate delivery channels, which have had impact not only on IT related expenses but also on depreciation/amortization. Above all, the exorbitant and rising rental cost has taken its toll on the Bank's operating expense, which exhibited a 29% growth in the fiscal year 2015/16.

A breakdown of operational expenses show that salaries and benefits went up by 14% to reach at Birr 569 million, while general expenses exhibited a growth of 23% to reach Birr 471 million as at June 30, 2016, as compared to the prior year.

Interest expense, on the other hand, was Birr 741 million, increasing by Birr 74 million, or 11%, largely due to an increase in the cost of funds. Dashen Bank is leveraging its extensive branch network to progressively minimize the cost of funds by prioritizing mobilization of low-cost deposits.

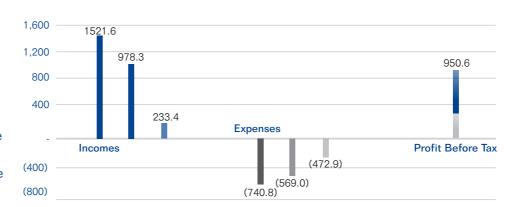
#### Profit for the Year

The Bank's bottom-line for 2015/16 F.Y. has been impacted by aggressive branch expansion, structural overhaul, human resource development and various broad based strategic initiatives, which are geared towards laying foundation for future growth. The combined effects of the internal preoccupations on transformational change initiatives and adverse market conditions resulted in a marginal (1%) decline in gross profit.



(in millions of Birr)

- Interest Income
- Other Income
- Commission
- Interest Expense
- Salary & Benefit
- General Expense
- Profit before Tax



## OTHER ACTIVITIES

# **Branch Expansion**

Dashen Bank remains committed to providing customers with accessible, convenient and reliable banking products and services. To this effect, sizeable growth in foot print was witnessed in 2015/16 F.Y. by opening 64 new branches across the Country. During the reporting period, the Bank has been able to raise its branch network by a staggering 41%; resulting in network of branches to reach 220 by end of June 30, 2016. Among the newly opened branches, 44% were located in Addis while the balance went to various regional towns.

## **Customer Base**

Long established reputation of the Bank, the range of products and services on offer and the fast growing market outreach have all been instrumental towards boosting customer base. The number of account holders reached 1.4 million by the end of June 30, 2016, exhibiting a 12.6% growth on top of 2014/15.

### **Human Resource Development**

Dashen Bank recognizes its human resource as a valuable asset and positions them at the centre of its business strategy. To have appropriate mix of skills so as to keep up with the market dynamics, Dashen Bank took steps by investing 2% of its recurrent expenditure on staff training and development during 2015/16 F.Y.

In 2015/16 F.Y., the number of staff employed on a full-time basis by Dashen Bank, including short and long term contract employees, increased by 1,033 to 5,630.

## Risk Management and Compliance

More than any industry, banking fundamentally demands risk management. For Dashen Bank to operate successfully, understanding of the relevant risks, its exposure to them and the effectiveness of its control mechanisms for mitigating those risks has been at the hearts of its operations. Dashen Bank has built the platform for sound governance. This platform enables the Bank to create appropriate behaviors, and operate in a safe and sound manner, with the highest standard of integrity and in compliance with applicable laws and regulations.

## **Corporate Governance**

With a view to ensuring sustainable return to shareholders and having regard to the interest of all stakeholders, we place high importance on corporate governance. Dashen Bank remained committed to observing and adhering to the highest standards of corporate governance and business ethics as set out by the National Bank of Ethiopia and other pertinent government organs. Adherence to corporate governance principles is articulated in a number of corporate documents by defining the respective roles of staff, Management and Board Directors. The various Committees (Audit, Risk and Human Resources) instituted by the Board of Directors attest to the commitment of the Bank to ensure good corporate governance.

# Corporate Social Responsibility (CSR)

With full understanding of its social responsibility, Dashen Bank continued to support development endeavors of the society beyond the provision of financial services. In harmony with its business goals, the Bank underscores the need to empower the communities in which it operates and engage in helping them attain better life. To that end, the Bank has donated Birr 1.34 million in the fiscal year 2015/16.

Apart from the above contribution, the Bank has added Birr 223.6 million to the government coffer in the form of tax.

# Own Building

In full recognition of the importance of strengthening its assets as well as maintaining diversified investment portfolio, the Bank continued to engage in the construction of own buildings. Up until June 30, 2016, twenty one of its branches were housed in own buildings. Furthermore, the construction of own buildings in Dessie and Arat Kilo are well underway and shall be expected to be operational in the on-hand fiscal year. Clearly, this has given the Bank a competitive advantage against its competitors, beyond enhancing sound asset accumulation and contributing its own share to the aesthetics of Addis and major regional towns.

# **Strategic Initiatives**

Dashen Bank acknowledges that change is all around it and that competition is growing. Thus, more than ever, it underlines both the need to address these competitive challenges and the imperative to evolve in order to stay vibrant and customer centric thereby seizing opportunities and ensuring sustainable growth and profitability. Cognizant of this fact, there have been a number of bold strategic initiatives that have been instigated in the areas of organizational developments, customer service, operational excellence and staff development to keep pace with the market dynamics.

In 2015/16, among others, monumental tasks have been undertaken to reorganize the Bank, revisit its business model and improve business processes. Implementations of the change initiatives are well underway and are believed to bear fruit in the short term.

## Celebrating 20 Years' of Success

January 1, 2016 marked Dashen Bank's 20 years of Service. At this historic juncture, the Board of Directors would like to thank all who have made us achieve milestones in the two decade's journey of the Bank. Through the years, Dashen has grown in leaps and bounds; and emerged as the leading private Bank in Ethiopia. We have celebrated our achievements through various colorful events.

With the transformation agendas we have upheld and the change initiatives underway, the Board of Directors have the conviction that Dashen will further consolidate its leadership in the market in the years to come.

# **Going Forward**

With the full implementations of the transformation agendas such as organizational restructuring, process improvements - both at domestic banking operation and facilities and human resource management, and upgrading of the Core Banking System are expected to significantly place the Bank in a strong and sound position.

Accordingly, the Bank will be able to sustain its growth and profitability, consolidate its market share and proactively work towards attaining corporate targets and goals. Furthermore, such overhauls enhance customers' experience; significantly improve the delivery of services with greater ease, convenience, security and integrity.

Sincerely,

Teka Asfaw Chairman, Board of Directors

September 8, 2016

# Dashen Bank is everywhere, that's where a bank is supposed to be.

235
Branches
distributed all
over the country

ATMs in convenient locations

Forex bureaus for currency services

POS
Machines in Hotels,
Supermarkets, Shops,
Branches &
Forex Bureaus

24/7
Online Banking convenient do it yourself banking

# Picture Gallery





 $\begin{tabular}{ll} Meeting \\ {\bf 21}^{st} \ Ordinary \ \& \ 19^{th} \ Extraordinary \ Annual \ General \ Meeting \ of \ Shareholders \end{tabular}$ 









Conference 20<sup>th</sup> Annual Managers' Conference









Own Building Inauguration Arbaminch Branch



Training in session



Dashen AMEX
Gold & Green Cards Launching





Symposium on Banking in Ethiopia in 2020

# Financed Projects

from left to right: BGI Hawassa Factory Horra Food Complex Central Hotel Hawassa









# Auditors' Report

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF DASHEN BANK SHARE COMPANY

# Report on the Financial Statements

We have audited the accompanying financial statements of Dashen Bank Share Company set out on pages 22 to 35. These financial statements comprise the statement of financial position at 30 June 2016, the profit and loss account and a statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

# Respective responsibility of directors and auditors

The directors are responsible for the preparation and fair presentation of the financial statements in accordance with Generally Accepted Accounting Principles and the relevant legal and regulatory requirements. Their responsibilities include: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Our responsibility is to express an opinion on the financial statements based on our audit.

## Basis of audit opinion

We conducted our audit in accordance with Generally Accepted Auditing Standards. Those standards require that we comply with ethical requirements and plan and perform our audit to obtain reasonable assurance that the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, compliance with the relevant legal and regulatory requirements as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Opinion

In our opinion, the accompanying financial statements give a true and fair view, in all material respects, of the state of the Dashen Bank Share Company's financial affairs at 30 June 2016 and of its financial performance and cash flows for the year then ended in accordance with Generally Accepted Accounting Principles.

We have no comment to make on the report of the board of directors; and in accordance with Article 375 of the Commercial Code of Ethiopia of 1960, recommend acceptance of it, and approval of the financial statements.

# **Emphasis of matter**

As indicated in note 8.1, provision for doubtful loans has not been made for certain loans, and the impact of the NBE Circular No. BSD/13/2016 with respect to the repayments of loans totaling Birr 446,658,898 may only be assessed after 17 June 2018. Our opinion is not qualified in respect of this matter.

A.A. Bromhead & Co.

Chartered Accountants and United Kingdom Registered Auditor Auditors of Dashen Bank Share Company

A. BROMHEAD & Co. Chartered Accountants
P. O. Box 709
ADDIS ABABA

Addis Ababa September 8, 2016

# DASHEN BANK S.C. BALANCE SHEET AT 30 JUNE 2016

Currency: Ethiopian Birr

ASSETS	Notes	2016	2015
Cash and balances with other banks			
Cash on hand	3	1,857,847,138	1,568,011,990
Deposits with local commercial banks	4	240,268,086	227,231,733
Deposits with foreign banks		1,813,029,307	1,506,365,946
Deposits with National Bank of Ethiopia	5	<u>2,959,492,683</u>	<u>2,227,883,142</u>
		6,870,637,214	5,529,492,811
Investments	6	6,488,887,322	5,858,682,322
Items in course of collection from other banks	7	111,416,193	85,063,750
Loans and advances to customers	8	12,478,656,382	11,333,085,838
Other assets	9	1,827,360,089	1,275,026,345
Fixed assets	10	<u>799,476,648</u>	682,534,450
TOTAL ASSETS		28,576,433,848	24,763,885,516
LIABILITIES AND SHAREHOLDERS' FUNDS			
Liabilities			
Customers' deposits			
Demand		5,939,392,178	4,761,552,597
Savings		15,227,247,207	13,594,967,837
Fixed		1,591,861,583	<u>1,457,587,416</u>
		22,758,500,968	19,814,107,850
Margin held on letters of credit		1,186,874,921	807,305,058
Other Liabilities	11	1,049,671,854	983,902,902
Provision for tax	17	223,559,764	<u>234,675,726</u>
Total Liabilities		<u>25,218,607,507</u>	21,839,991,536
Shareholders' Funds			
Share Capital	12	1,492,331,000	1,238,691,000
Legal reserve		1,309,739,407	1,127,976,930
Special reserve	18	10,468,505	10,468,505
Retained earnings	19	545,287,429	<u>546,757,545</u>
Total Shareholders' Funds		<u>3,357,826,341</u>	2,923,893,980
TOTAL LIABILITIES AND SHAREHOLDERS' FUNDS		28,576,433,848	24,763,885,516

Board Chairman

Teka Asfaw

The notes on pages 25 to 35 are an integral part of these financial statements.

# DASHEN BANK S.C. PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2016

Currency: Ethiopian Birr

INCOME	Notes	2016	2015
Interest income			
Loans and advances		1,508,762,051	1,388,088,649
Fixed deposits		12,556,397	25,657,353
Foreign deposits		322,024	473,714
		1,521,640,472	1,414,219,716
Interest expense			
Interest paid on deposits		<u>(740,816,834)</u>	(667,291,082)
		780,823,638	746,928,634
Less: Provision for doubtful loans and advances		(29,100,862)	<u>(13,329,738)</u>
		<u>751,722, 776</u>	<u>733,598,896</u>
Other income			
Service income	13	210,354,336	195,217,221
Letters of credit opening charges		165,698,985	169,131,507
Commission		233,393,617	224,975,181
Gain on foreign exchange		287,919,185	299,054,415
Investment income	14	202,958,626	161,520,419
Sundry income	15	111,313,066	51,153,081
		1,211,637,815	1,101,051,824
EXPENSES			
Salaries and benefits		569,037,459	501,119,795
Rent		121,060,742	93,660,362
General and administrative	16	198,604,996	179,697,122
Depreciation	10	123,022,686	95,301,630
Board expenses		461,538	544,615
Audit fee		563,500	517,500
		<u>1,012,750,921</u>	870,841,024
PROFIT BEFORE PROVISION FOR TAX		950,609,670	963,809,696
Provision for tax	17	(223,559,764)	(234,675,726)
NET PROFIT AFTER PROVISION FOR TAX		727,049,906	729,133,970
Transfer to legal reserve		(181,762,477)	(182,283,493)
a.isia. ta iagai iasai ia		<u>(1017/027177</u>	<u> </u>
TRANSFER TO RETAINED EARNINGS	19	545,287,429	<u>546,850,477</u>
Earnings per share	20	<u>487</u>	<u>589</u>

Teka Asfaw Board Chairman

The notes on pages 25 to 35 are an integral part of these financial statements.

# DASHEN BANK S.C. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2016

Currency: Ethiopian Birr

Cash flow from operating activities Profit before provision for tax Adjustment for:	Notes	<b>2016</b> 950,609,670	<b>2015</b> 963,809,696
Gain on disposal of fixed assets  Non-cash prior period items effect		(1,524,310)	(1,299,666) (2,088,185)
Depreciation	10	123,022,686	95,301,630
Investment income	14	(202,958,626)	(161,520,419)
		869,149,420	894,203,056
Decrease (Increase) in items in course of collection	7	(26,352,443)	24,231,885
(Increase) in loans and advances to customers	8	(1,145,570,544)	(1,903,457,699)
(Increase) in other assets	9	(552,333,744)	(113,527,117)
Increase/ in demand deposits		1,177,839,581	158,676,837
Increase in savings deposits		1,632,279,370	1,688,918,938
Increase in fixed deposits		134,274,167	285,168,909
(Increase)/Decrease in margin held on letters of credit		379,569,863	179,320,732
(Increase)/Decrease in other liabilities	11	65,768,952	173,758,968
Business profit tax paid		(234,675,726)	(245,105,441)
Directors' remuneration paid		(400,000)	(350,000)
Net cash inflow from operating activities		2,299,548,896	<u>1,141,839,068</u>
Cash flow from investing activities			
Purchase of fixed assets	10	(240,263,909)	(179,012,686)
Proceeds from disposal of fixed assets		1,823,335	1,421,068
Purchase of shares		(12,173,000)	(10,840,000)
Investment income	14	202,958,626	161,520,419
Investment in GERD Bond, NBE/Treasury Bills		<u>(618,032,000)</u>	(1,727,407,000)
Net cash used for investing activities		(665,686,948)	(1,754,318,199)
Cash flows from financing activities			
Dividends paid		(292,717,545)	(400,427,000)
Net cash used for financing activities		(292,717,545)	(400,427,000)
(Decrease)/Increase in cash and cash equivalents		1,341,144,403	(1,012,906,131)
Cash and cash equivalents at the beginning of the year		5,529,492,811	6,542,398,942
Cash and cash equivalents at the end of the year		<u>6,870,637,214</u>	<u>5,529,492,811</u>

Teka Asfaw Board Chairman

The notes on pages 25 to 35 are an integral part of these financial statements.

## 1.ESTABLISHMENT

The Bank is a privately owned company established in 1995 in accordance with the "Licensing and Supervision of Banking Business" Proclamation No. 84/1994, now superseded by Proclamation No. 592/2008, "A Proclamation to Provide for Banking Business" to undertake commercial banking activities.

The Bank obtained its license from the National Bank of Ethiopia (NBE) on 20 September 1995 and started normal business activities on 1 January 1996. It operates through its Head Office in Addis Ababa and 220 branches, 6 Foreign Exchange Bureaus, 953 Point of Sale (PoS) terminals and 220 Automatic Teller Machines (ATMs) located in and outside Addis Ababa.

## 2.ACCOUNTING POLICIES

The significant accounting policies adopted by the Bank are summarized hereunder:

#### a) Accounting convention

These financial statements are prepared under the historical cost convention and generally accepted accounting principles.

#### b) Interest income and expenses

Interest income and interest expenses are recognised on the accrual basis, except for interest on past due loans and advances and advances against import bills, which are recognised on the cash basis.

## c) Conversion of foreign currencies

- (i) Foreign currency denominated transactions are converted into Birr at the prevailing rates of exchange and realized foreign exchange gains and losses are reflected in the profit and loss account.
- (ii) Year—end balances of foreign currencies on hand and with correspondent banks are translated into Birr at the mean of the buying and selling rates ruling at the balance sheet date and gains and losses are reflected in the profit and loss account.

#### d) Provision for doubtful loans, advances and claims

The provision for doubtful loans, advances and claims is maintained at a level adequate to cover possible losses. Management determines the adequacy of the provision based upon reviews of individual borrowers and claims accounts and other related factors pursuant to the relevant Directives of the National Bank of Ethiopia.

Currency: Ethiopian Birr

# 2. ACCOUNTING POLICIES (Continued)

#### e) Fixed assets

Fixed assets are stated at cost net of depreciation, calculated on the following bases at their respective rates per annum:

- i) Buildings are depreciated based on the straight-line method at 5% per annum.
- ii) The following categories of business assets are depreciated based on the declining balance method:

Furniture and fixtures	20%
Office and other equipment	20%
Motor vehicles	20%
Computer hardware and software	25%

The depreciation base is the opening book value balance of each asset category plus cost of assets acquired during the period minus net book value of assets disposed of.

#### f) Leasehold land

Leasehold land is recognised as an asset to the extent of payment(s) made and is amortised over the lease period. Lease liability is disclosed.

## 3. CASH ON HAND

	2016	2015
Local currency	1,789,132,462	1,547,553,107
Foreign currencies	68,714,676	20,458,883
	<u>1,857,847,138</u>	<u>1,568,011,990</u>

DEDOCITE WITH LOCAL

Currency: Ethiopian Birr

4. DEPOSITS WITH LOCAL	2016	2015
COMMERCIAL BANKS		
Current accounts	50,000	50,000
ECX accounts with other banks	63	63
Fixed time deposits	240,000,000	225,000,000
ATM inter-operability account	<u>218,023</u>	2,181,670
	<u>240,268,086</u>	227,231,733
5. DEPOSITS WITH NATIONAL BA	NK OF ETHIOPIA	
Statutory reserve account	1,151,300,000	1,025,000,000
Payment and settlement account	<u>1,808,192,683</u>	1,202,883,142
	<u>2,959,492,683</u>	<u>2,227,883,142</u>
6. INVESTMENTS		
National Bank of Ethiopia Bills	6,429,915,000	5,811,883,000
Tana Building (6.1)	22,801,795	22,801,795
Ethswitch S.C (6.2)	11,370,000	11,370,000
Nyala Insurance S.C. (6.3)	8,423,000	6,250,000
Grand Ethiopian Renaissance Dam Bond	6,000,000	6,000,000
Swift S.C.	377,527	377,527
Ethiopian Reinsurance S.C.	<u>10,000,000</u>	
	<u>6,488,887,322</u>	<u>5,858,682,322</u>

6.1 The Bank and MIDROC Ethiopia PLC following their agreement on 5 October 2001, acquired jointly the Tana Department Store Building in Addis Ababa, as a result of a tender procedure instituted by the Commercial Bank of Ethiopia.

According to the terms of the agreement between the two joint venture parties:

a) The contributions for the acquisition are:

MIDROC Ethiopia PLC	60%	34,202,693	34,202,693
Dashen Bank S. C.	40%	22,801,795	22,801,795
		57,004,488	57,004,488

- b) Dashen Bank S. C. is appointed to manage and administer the affairs of the building.
- c) The results of operations are shared pro-rata to the respective contributions.
- 6.2 The Bank has 11,370 (2015 11,370) shares in Ethswitch S. C. at par value of Birr 1,000 each
- 6.3 The Bank has 8,423 (2015 6,250) shares in Nyala Insurance S. C. at par value of Birr 1,000 each.

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Currency: Ethio		
7. ITEMS IN COURSE OF COLLECTION FROM OTHER BANKS	2016	2015
Un-cleared local cheques	-	10,291,327
Outward bills purchased	1,675,042	1,675,042
Outward documentary bills purchased	85,976,359	64,037,946
Money Gram paid and outstanding	2,261,466	2,179,489
Western Union paid and outstanding	5,992,539	2,143,913
Express money paid and outstanding	1,204,803	2,201,404
International Card Payment	10,529,388	2,056,843
Dehabshill money paid and outstanding	3,025,115	365,701
EZREMIT BFC money paid and outstanding	195,478	84,605
HD International Group LLC paid and outstanding	28,318	27,480
Trans Fast Money paid and outstanding	196,957	-
RIA Financial Services paid and outstanding	330,728	
	<u>111,416,193</u>	<u>85,063,750</u>
8. LOANS AND ADVANCES TO CUSTOMERS		
Agriculture	189,241,090	223,434,226
Manufacturing	3,210,430,609	2,831,383,232
Domestic trade and services	4,290,167,449	4,217,012,326
Export	1,087,043,627	1,023,674,114
Import	1,163,365,716	1,096,005,240
Real estate	786,064,380	674,584,943
Construction, machinery and working capital	620,908,162	629,004,441
Transport	778,411,708	488,979,150
Advances on letters of credit	63,937,041	108,074,684
Personal	245,148,610	19,454,093
Loans and Advances under litigation	126,216,717	87,974,718
Staff housing loans	<u>134,187,006</u>	<u>127,413,698</u>
	12,695,122,115	11,526,994,865
Less: Suspended interest account	(6,279,783)	(12,823,939)
Provision for doubtful loans and advances	(210,185,950)	(181,085,088)
	12,478,656,382	<u>11,333,085,838</u>

Currency: Ethiopian Birr

<sup>8.1</sup> As the NBE Circular No. BSD/13/2016 has temporarily suspended sub-article 7(1)(8) of the NBE Directives No. SBB/43/2008, Asset Classification and Provisioning, for two years to 17 June 2018 in respect of most of the SNNP Region coffee loans balances, including interest, totaling Birr 446,658,898 at 30 June 2016 that have faced repayment problems due to a drop in international coffee prices and needed to be rescheduled in order to regularise repayments, provision for non-performing loans in respect of these loans, to the extent of Birr 13,261,626 had sub-article 7(1)(8) been applied, has not been made for the year. Sub-article 7(1)(8) prohibits rescheduling, restructuring or renegotiation of a short or medium term loan to a borrower for more than three iterations; and requires the collection in cash of the full amount of interest in arrears and the following principal amounts: (i) a minimum of 25% of outstanding principal balance before rescheduling; restructuring or renegotiating for the second time; and (ii) a minimum of 50% of outstanding principal balance in case of rescheduling, restructuring or renegotiation for the third time.

<sup>8.2</sup> The Bank is a party to various legal proceedings in relation to loans and advances, the ultimate resolution of which is not expected to have a materially adverse effect on the financial position of the Bank or the results of its operations.

Currency: Ethiopian Birr			
9. OTHER ASSETS	2016	2015	
Stock of fixed assets Stock of materials and supplies Outstanding rent deposit	15,490,320 20,074,952 2,584,052	22,860,289 16,803,439 2,584,052	
Prepayments Staff advances Purchase advances	421,039,940 71,713,159	280,203,606 33,424,424 38,608,893	
Ethiopian Millennium Commemorative coins Other non-current assets (9.1)	62,161,756 418,700 1,116,262,096	418,700 798,772,269	
Sundry debtors (9.2)  Provision for doubtful claims	132,215,165 1,841,960,140 (14,600,051)	96,103,256 1,289,778,928 (14,752,583)	
	1,827,360,089	1,275,026,345	
9.1 Other non-current assets			
Acquired property	70,595,923	12,369,068	
Blocked account for building constructions	3,891,067	3,891,067	
Constructions in progress  Cash collateral to VISA	961,781,661	681,274,233	
Deposits for utilities and office rent	4,443,022 247,741	4,191,435 201,417	
Deposits for sign boards and logo	14,000	14,000	
Fixed assets in the process of acquisition	22,076,829	51,688,380	
Deferred land lease charges	53,211,853	45,142,669	
S .	<u>1,116,262,096</u>	798,772,269	
9.2 Sundry debtors			
Credit service charges	1,425,286	-	
ATM and other overdrawals	1,195,992	1,246,067	
Charge-back in connection with foreign cards	2,620,811	2,177,964	
Withholding tax receivable	719,506	338,576	
Receivable from VISA	40,310	33,700	
Payment cards	163,131	514,568	
Great Renaissance Dam contribution Fuel coupons	1,473 402,000	2,418 152,000	
Receivable from MasterCard	107,529	101,529	
Interest receivable on fixed deposits	4,184,425	2,888,260	
Interest receivable on NBE Bills	97,066,802	79,120,240	
Miscellaneous	24,287,900	9,527,934	
	132,215,165	96,103,256	

Currency: Ethiopian Birr

10.	FIXED ASSETS	01.07.2015	A 1.152	Disposals	
	_		<u>Additions</u>	(Adjustments)	<u>30.06.2016</u>
	Cost	400 477 205	64 404 303		550 504 507
	Premises	489,477,205	61,104,392	-	550,581,597
	Furniture and fixtures	113,901,492	24,340,961	-	138,242,453
	Office and other equipment	120,029,776	43,853,089	-	163,882,865
	Computer hardware and software Motor vehicles	305,840,631	91,544,991	- (2.200.E01)	397,385,622
	Niotor venicles	134,872,976	<u>19,420,476</u>	(3,300,501)	150,992,951
	Denveriation	<u>1,164,122,080</u>	<u>240,263,909</u>	(3,300,501)	<u>1,401,085,488</u>
	<b>Depreciation</b> Premises	65,685,009	25,945,226		91,630,235
	Furniture and fixtures	61,940,419	15,290,380	_	77,230,799
	Office and other equipment	66,861,125	19,373,699	_	86,234,824
	Computer hardware and software	207,083,817	47,574,620	_	254,658,437
	Motor vehicles	80,017,260	14,838,761	(3,001,476)	91,854,545
	Wiotor verneres	481,587,630	123,022,686	(3,001,476)	601,608,840
	Net book values	401,307,030	125,022,000	(5,001,470)	001,000,040
	Premises	423,792,196			458,951,362
	Furniture and fixtures	51,961,073			61,011,654
	Office and other equipment	53,168,651			77,648,041
	Computer hardware and software	98,756,814			142,727,185
	Motor vehicles	54,855,716			59,138,406
		<u>682,534,450</u>			799,476,648
11.	OTHER LIABILITIES			2016	2015
	Outstanding transfers		1	5,013,479	44,202,009
	CPOs and certified cheques issued		55	7,276,835	564,227,361
	Exchange payable to National Bar			1,308,236	28,817,670
	Mail and telegraphic transfers	'		4,192,093	24,508,390
	Blocked current and savings accou	ınts		4,356,457	24,118,787
	Accrued interest payable on fixed			3,525,511	88,680,571
	Accruals	асрояня		8,541,086	91,410,107
					14,401,868
	Taxes			1,255,072	
	Unearned revenue			4,696,086	2,953,458
	Payable to suppliers		1.	3,232,835	23,138,321
	Tana Department Store building			-	6,425,230
	Settlement of money transfer			4,543,187	5,242,936
	Retention on construction works			2,141,870	13,563,422
	Sundries (11.1)		_13	9,589,107	52,212,772
			<u>1,049</u>	9,671,854	<u>983,902,902</u>

Currency: Ethiopian Birr

11.OTHER LIABILITIES (Continued)	2016	2015
11.1 Sundries		
National Motors Corporation	-	126,500
Office rent payable	694,731	876,675
ATM excess notes	959,935	1,038,493
Deposits for guarantees	8,005,275	3,262,708
Adjustment and refund account	21,876	19,807
Merchant control account	11,031	(17,948)
Charge-back for ATM/POS	2,593,399	1,981,505
Loan repayment, suspense account	48,860	276,642
Payables to shareholders	58,451,134	16,772,050
USAID utilization fee	-	1,049,800
Branch encashment	1,952	1,902
Settlement control account	-	10,572
mFino Mirror	48,736	5,399
ATM transactions control account	20,712,117	203,341
Miscellaneous	<u>48,040,061</u>	<u>26,605,326</u>
	<u>139,589,107</u>	<u>52,212,772</u>
12. SHARE CAPITAL		
Authorized capital		
2,500,000 ordinary shares of Birr 1,000 each	<u>2,500,000,000</u>	2,500,000,000
Subscribed and Paid-up capital		
1,492,331 (2015 - 1,238,691) Ordinary shares of Birr 1,000 each (12.1)	<u>1,492,331,000</u>	<u>1,238,691,000</u>

<sup>12.1</sup> The paid-up capital has been increased by Birr 253,640,000 during the year by re-investment of dividends.

# 13. SERVICE INCOME

3 3	210,354,336	195,217,221
Service charges – foreign	<u>202,431,855</u>	<u>189,744,943</u>
Service charges - local	7,922,481	5,472,278

Currency: Ethiopian Birr		
14. INVESTMENT INCOME	2016	2015
National Bank of Ethiopia Bills	191,969,258	149,829,076
GERD Bond	358,994	102,576
Tana Building	8,457,374	6,368,767
Nyala Insurance S. C.	<u>2,173,000</u>	5,220,000
,	202,958,626	161,520,419
15. SUNDRY INCOME		
	6 442 027	11 011 027
Telecommunications	6,442,837	11,011,037
Postage Estimation fees	85,677	108,324
	1,065,060	1,243,028
Correspondent bank charges Legal fees	445,226 10,563	178,337 17,403
Miscellaneous	103,263,703	38,594,952
iviisceilarieous	111,313,066	<u>51,153,081</u>
		31,133,081
16. GENERAL AND ADMINISTRATIVE	EXPENSES	
Stationery, printing and computer supplies	17,066,382	15,330,839
Telecommunications	23,373,105	18,543,633
Postage	838,076	586,222
Advertisements	22,354,505	17,549,374
Entertainment	3,112,071	2,729,871
Insurance	7,466,923	6,073,217
Fuel and lubricants	6,446,120	6,495,068
Per diems	3,338,765	3,575,744
Representation allowance	4,014,536	3,554,809
Transport	3,950,772	3,719,488
Water and light	4,659,212	4,467,808
Maintenance and repairs	13,207,429	16,528,742
Donations and contributions	1,341,081	2,744,000
Professional fees	27,336,173	25,810,014
Bank charges	4,772,327	3,639,908
VISA charges	9,218,599	8,423,098
PoS reimbursement charges	9,627,507	9,348,585
Miscellaneous assets	700,436	1,267,904
Cost of debit cards	4,030,254	1,320,266
Cost of PIN mailers	124,163	30,632
Operating lease	1,314,400	2,683,411
MasterCard charges	12,952,197	12,991,754
AMEX network charges	3,603,688	1,750,933
Union pay charge	17,707	8,739
Sundries	<u>13,738,568</u>	10,523,063
	<u>198,604,996</u>	<u>179,697,122</u>

Currency: Ethiopian Birr

17. PROVISION FOR TAX	2016	2015
Profit before provision for taxation	950,609,670	<u>963,809,696</u>
Add: Depreciation as per bank's accounting policy Representation allowance in excess of	123,022,686	95,301,630
10% of basic salaries	36,000	35,769
Entertainment - Tana building	16,329	8,769
Entertainment expenses	3,112,071	2,729,871
	126,187,086	98,076,039
	<u>1,076,796,756</u>	<u>1,061,885,735</u>
Less: Gain on disposal of fixed assets	1,524,310	1,299,666
Depreciation for tax proc. 286/2002	122,747,232	95,041,697
Prior year adjustments	-	2,088,185
Interest on foreign deposits (17.1))	322,024	473,715
Interest on local deposits	12,556,397	25,657,353
Dividends earned on shares	2,173,000	5,220,000
Interest on National Bank of Ethiopia bills & GERD	<u>192,328,251</u>	<u>149,931,651</u>
	<u>(331,651,214)</u>	<u>(279,712,267)</u>
Taxable profit	<u>745,145,542</u>	<u>782,173,468</u>
Тах		
(a) 745,145,542 @ 30%	223,543,663	234,652,040
(b) 322,024 @ 5%	<u> 16,101</u>	23,686
	223,559,764	234,675,726

# 18. SPECIAL RESERVE

The Bank has opted to maintain a special reserve in compliance with Proclamation No. 592/2008, Art. 21(7).

<sup>17.1</sup> Profit tax is computed at the rate of 5% on interest earned on deposits with foreign banks as per Income Tax Proclamation No. 286/2002, Article 36, Sub Article 1.

Currency: Ethiopian Birr

19. RETAINED EARNINGS	2016	2015
Beginning of year balance Less: Prior year adjustments	546,757,545 	587,813,758 <u>(2,088,185)</u>
Current year profit	546,757,545 <u>545,287,429</u>	585,725,573 <u>546,850,477</u>
	1,092,044,974	<u>1,132,576,050</u>
Less: Dividends Directors' remuneration Transfer to special reserve (Note 18)	546,357,545 400,000 	575,000,000 350,000 10,468,505 (585,818,505)
	545,287,429	546,757,545

# 20. EARNINGS PER SHARE

Earnings per share for the year are calculated on the basis of the average number of shares outstanding during the year save for in case of ploughback of profits where the year end number of shares is used.

# 21. COMMITMENTS

# 21.1 Leasehold land payable

Within 1 year Later than 1 year and no later than 5 years Later than 5 years	232,378 885,263 <u>3,050,850</u>	737,001 2,716,059 <u>9,414,039</u>
21.2 Arrangement fee payable	<u>4,168,491</u>	12,867,099
Within 1 year US \$ 500,000 Within 1 year and not later than 5 years US \$ 500,000  21.3 Constructions	11,009,200 	10,385,800 
Contracted but not provided for	<u>820,282,085</u>	<u>879,753,575</u>

Currency: Ethiopian Birr

22. CONTINGENT AND MEMORANDUM a. Contingent assets	ITEMS 2016	2015
a. Contingent assets		
Interest on loans and advances in litigation	82,375,427	58,816,793
b. Contingent liabilities		
Guarantees issued to customers	<u>580,661,466</u>	356,847,649
Letters of credit	2,346,816,704	1,765,105,447
Less: Margin held on letters of credit	(1,186,874,921)	(807,305,058)
	<u>1,159,941,783</u>	<u>957,800,389</u>
	<u>1,740,603,249</u>	<u>1,314,648,038</u>

- c. The Bank has been assessed for Birr 2,749,797 in respect of dividend tax, which it has contested.
- d. Memorandum items

Inward bills for collection <u>35,565,851</u> <u>150,506,621</u>

e. The unutilised balances of overdraft facilities granted to customers as at 30 June 2016 amounted to Birr 1,356,147,806 (2015 – Birr 1,167,892,499).

# 23. EMPLOYEES' BENEFITS SCHEMES

The Bank administers a contributory provident fund scheme whereby it contributes 15% and employees contribute 7% of basic salaries for employees that were hired before the coming into effect of Proclamation No. 715/2011, Pension of Private Organisation Employees, on 24 June 2011, and these contributions are held in the individual's savings accounts in the Bank. Employees that have been employed after the coming into force of Proclamation 715/2011 are under the Pension of Private Organisation Employees scheme to which the employees and the Bank contribute as required by law and the Bank further pays the difference between the legally required employer's contribution and the 15% to the employees' individual savings accounts that it administers. All other employees' benefits are in accordance with the Labour Proclamation No. 377/2003 as amended by Labour Amendment Proclamation No. 494/2006. Eligible staff also benefit from Housing Loans.

## 24. COMPARATIVE FIGURES

To facilitate comparison, some of the previous year's figures have been reclassified in these accounts.

# Districts & Branches Address

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- ADEY ABABA STADIUM
  Ato Asdesach Asfaw
  Tel 011 618 6147
  Fax 011 662 3711
  P.O.Box 100097
- AFRICA GODANA
  Ato Tadesse Liranso
  Tel0 11 667 3732
  Fax0 11 667 3736
  P.O.Box 795 code1103
- AIRPORT
   Ato Dejene Girma
   Tel0 11 618 9788
   Fax0 11 618 9611
   P.O.Box 100244
- AYAT
   Wro Rakeb Tesfaye
   Tel011 639 0010
   Fax011 636 0033
   P.O.Box227/1035
- BAMBIS Wro Rahel Siyoum Tel 011 557 7143 Fax P.O.Box 101942
- BESHALE
   Ato Amare Girma
   Tel0 11 667 5108
   Fax0 11 667 5122
   P.O.Box 135 code 1251
- BOLE
   Ato Addisu Ayalew
   Tel011 552 1860
   Fax011 552 1858
   P.O.Box62 code 1110
- BOLE MEDHANIALEM
  Ato Haileyesus Tesfaye
  Tel 011 663 8596
  Fax 011 663 8595
  P.O.Box110616
- BOLE PREPARATORY SCHOOL Ato Eyasu Kassahun Tel 011 639 5402 Fax 011 658 5996
- P.O.Box 223/1065

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  Ato Sisay Bereda
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  Fax 011 646 3931
- P.O.Box 170831

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  Ato Abebe Woldemarian
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  Fax 011 667 0541
  P.O.Box 190320
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  Ato Mihretab Meharena
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  Fax0 11 681 6266
  P.O.Box 484
- EDNA MALL Ato Addisu Desta Tel011 667 0491 Fax011 667 0524 P.O.Box 76/1065
- EUROPEAN UNION Wro Helen Beyene Tel 011 859 2232 Fax P.O.Box
- GERJI
  Ato Wubshet Deribe
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  Fax 011 6394117
  P.O.Box 43360

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  Ato Amare Melka
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  Fax 011 646 6667
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   P.O.Box 62579
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  Fax
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- LEGETAFO
  Ato Andarge Sahile
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  Tel 011 667 9556
  P.O.Box 21/107725
- MESKEL FLOWER
  Ato Yigremachew Tefera
  Tel 011 467 3794
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  P.O.Box 1274/1110
- MICKEY LILAND GODANA
  Ato Biruk Yitagesu
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  Fax 011 1818 3025
  DO Pay 112 (125
- P.O.Box 113/125

  MISRAK GERJI
  Wro Tigist Teshome
  Tel 011 639 4233
  Fax 011 639 4262
  P.O.Box 46175
- MOENCO
  Ato Aklilu Seyfu
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  Fax 011 663 5327
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- P.O.Box 62500

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   Ato Mulugeta Menberu
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   Fax 011 156 2564
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- BALDERAS
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  Fax 011 663 0524
  P.O.Box 110060
- BELAY ZELEKE
  Wro Rediet Negussie
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  Fax 011 171 2060
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   Fax 011 213 3993
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- RAS DESTA
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  Fax 011 126 8399
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  Fax
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- SHIRO MEDA
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  Fax 011 154 0834
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  Wrt Almaz Alemayehu
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- BIHERE TSIGE
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  Fax 011 443 1129
  P.O.box 120186
- BISRATE GEBRIEL
  Wrt Ajebework Ali
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- FURI
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  Ato Hadji Jemal
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  Ato Firew Taye
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  Ato Wondimagegnehu Elias
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  P.O.box 204 code 3310
  KALITY
- Ato Tesfaye Beyecha
  Tel 011 439 3604
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  P.O.box 13677
- KALITY GEBRIEL
  Ato Tesfaye Mequanent
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  Fax 011 439 2229
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- KERA
  Ato Workaferahu Molla
  Tel 011 467 0099
  Fax 011 465 4788
  P.O.box 13136
- LAFTO
   Ato Yohannes Feleke
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   Fax 011 419 0242
   P.O.box 11 code 1032
- Ato Tiruneh Getaneh
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  Ato Cherinet Tesfaye
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- SAFARIAN
  Wro Haregewoin Yifru
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- SARBET
  Wro Hablework Girmakirstos
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- SARIS
   Ato Tesfaye Molla
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  SARIS ABO
  Ato Alemayehu Tsegaye
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- STADIUM Ato Yared Masresha Tel011 558 0279
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  Ato Fasil Gobeze
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  Fax 011 273 8975
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- ABAKORAN
   Ato Yihenew Bizualem
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   Fax 011 278 1121
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- ADDISU MICHAEL
   Ato Sinshaw Ali
   Tel 011 273 5966
   Fax 011 273 5683
   P.O.Box160606
- ALEM BANK
   Ato Lemessa Wordofa
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   Fax011 348 0044
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- P.O.Box628/1033

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  Fax 011 367 9014
  P.O.Box 30
- AMBO
  Ato Ayalkibet Tolla
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  Fax 011 236 3556
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  ASKO ADDISU SEFER
  Wro Meron Derebie
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- AYER TENA

  Ato Dereje Bekele
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  BALCHA
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  P.O.Box 24144/1000
- BETHEL
   Wro Seblewongel Teshome
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   P.O.Box 326/1000
- BOMB TERA
  Ato Dereje Gizaw
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- BURAYU
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   Fax 011 338 3556
   P.O.Box 358
- SOST KUTER MAZORIA
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  Tel 011 369 1631
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  P.O.Box 70442
- TANA
  Ato Tilahun Kifle
  Tel 011 275 3411
  Fax 011 278 1253
  P.O.Box 182482
- WOLETE
  Ato Anteneh Endale
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  Fax 011 354 0452
  P.O.Box 31
- WOLISO
  Ato Biniam Mersha
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  Fax 011 341 0962
  P.O.Box 238
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  Ato Abebe Demissie
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#### **UNDER HEAD OFFICE**

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- WOLLO SEFER PREMIER BRANCH
  Ato Meseret Yazachew
  Tol
  - PO Box

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- Ato Chanyalew Demissie Tel.022 211 0281 Fax 022 211 0339 P.O.Box 2542
- ADAMA
   Ato Fekadu Alemu
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   Fax 022 111 5644
   P.O.Box13
- ADAMA RAS
  W/ro Alembanch Molla
  Tel. 022 212 2654
  Fax 022 212 1740
  P.O.Box 2287
- ARERTI
  Ato Leul Tilahun
  Tel. 022 223 0566
  Fax 022 223 0564
- P.O.Box 20 ASSELA Ato Dejene Befekadu Tel. 022 331 7705 Fax 022 331 7704
- P.O.Box 1072

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  W/ro Bethlehem Fekadu

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  Fax 022 224 0374
- P.O.Box 54

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  Ato Keren Hailu
  Tel. 022 665 0191
  Fax 022 665 0196
- P.O.Box 136

  BEKOJI

  Ato Fekadu Zenebe
  Tel. 022 832 9035
  Fax
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  BISHOFTU

  Ato Samson Abebe
  Tel. 011 433 1322
- Tel. 011 433 1322 Fax 011 433 3318 P.O.Box 1310 BOSET
- Ato Aschale Ayalew Tel. 022 112 6564 Fax 022 111 1218 P.O.Box 698
- DODOLA
  Ato Abebe Shimelis
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  Ato Solomon Tesfaye
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  Fax 022 118 1034
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- MODJO
  Ato Daniel Kibret
  Tel. 022 116 1453
  Fax 022 116 1458

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NAZRETH ARADA Ato Alebachew Getu Tel. 022 111 3263 Fax 022 111 1282 P.O.Box 765

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   Tel. 058 321 0354
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  Ato Birhan Marelign
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  Fax058 211 4217
  P.O.Box4
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   Ato Endayehu Birhanu
   Tel. 058 220 2166
   Fax 058 222 0297
   P.O.Box 886
- BAHIR DAR STADIUM W/ro Birhan Bekalu Tel. 058 820 9190 Fax
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  Ato Tesfahun Haileyesus
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   Ato Yaregal Limeneh
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   Fax 058 441 0456
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  Fax 058 111 4344
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  Fax 058 126 0029
  P.O.Box 1077
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- WORETA
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  P.O.Box 65

# Districts & Branches Address

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- DESSIE Tel 033 111 4400 Fax 033 111 9427 P.O.Box 78
- HAIK Ato Mesfin Ayalew Tel 033 222 0284 Fax 033 222 0294 P.O.Box139
- ково Ato Tesfaye Kibrom Tel 033 334 1285 Fax 033 334 1286
- P.O.Box 98 KOMBOLCHA Ato Nebiyou Getachew Tel 033 551 1500 Fax 033 551 1495 P.O.Box 350
- LALIBELA Ato Shegaw Molla Tel033 336 0064 Fax033 336 0552
- P.O.Box212 TOSSA W/ro Wosenvelesh Abate Tel 033 312 0901 Fax033 312 4460
- P.O.Box 461 WOLDIA
  Ato Walelign Temesgen Tel033 331 2215 Fax033 331 2217

#### **DIRE DAWA DISTRICT**

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- P.O.Box BABILE
- Ato Misganaw Asnake Tel.025 665 0596 Fax025 665 0642 P.O.Box27
- CHIRO Ato Daniel Seyoum Tel.025 551 2709 Fax025 551 2538 P.O.Box374
- DIRE DAWA Tel. 025 111 0766 Fax 025 111 0787 P.O.Box1391
- HARAR Ato Tilahun Tenkolu Tel. 025 666 5958 Fax 025 666 3648 P.O.Box 26
- HARAR ARATEGNA W/t Eriot Woldeariam Tel.025 466 2287 Fax025 466 4321 P.O.Box575

- JIGJIGA Ato Worku Habteme Tel.025 278 0251 Fax025 278 0263 PO Box668
- MEGALLA Ato Mensur Abra Tel.025 411 0052 Fax025 411 0051 P.O. Box 1353
- SHEWA BER Ato Alebachew Haile Tel. 025 466 0080 Fax 025 466 0066 P.O.Box1347
- TOGO CHALIE
  Ato Belay Nigussie Tel.025 882 0305 Fax025 882 0299 P.O.Box514

#### **HAWASSA DISTRICT**

- DISTRICT OFFICE Ato Tibebeu Solomon Tel. 046 212 5416 Fax 046 212 5418 P.O.Box 2144
- **ABARO** Ato Abay Kebede Tel.046 110 0382 Fax046 110 0431 P.O. Box 1054
- ALAMURA Ato Birhan Bayouh Tel.046 220 5509 Fax046 220 5528
- P.O.Box1170 **ALETA WONDO** Ato Eshetie Hailemariam Tel.046 224 1034 Fax046 224 0952
- **ARSI NEGELLE** Ato Yonas Berhanesilassie Tel.046 116 0267 Fax046 116 0411
- P.O.Box109 BENSA Ato Gemechu Gudata Tel.046 337 0201 Fax011 337 0281
- P.O.Box6 **BULE HORA** Ato Dawit Tesfaye Tel.046 443 0937 Fax046 443 0932 P.O.Box3
- CHUKO Ato Demis Woldetsadik Tel.046 824 2525 P.O.Box15
- DILLA Ato Daniel Melkie Tel.046 331 0982 Fax046 331 2215 P.O.Box427
- HAWASSA Ato Daniel Hailu Tel. 046 220 4967 Fax 046 220 4968
- P.O.Box 907 HAWASSA MONOPOL W/ro Tigist Basazenew Tel. 046 212 8847 Fax 046 212 8846 P.O.Box 1075
- HAWASSA PHILADELPHIA Ato Chalachew Kebede Tel. 046 212 4586

- P.O.Box 2063
- HAWASSA TTC Ato Demissie Bekelle Tel. 046 212 6788 Fax 046 212 6647 P.O.Box 570
- ODA BILBILLA W/ro Birtukan Aw Tel.046 211 2727 Fax 046 211 2728
- P.O.Box 1037

  SHASHEMENE Ato Alebachew Woga Tel. 046 110 0316 Fax 046 110 6036 P.O.Box118
- TABOR Ato Moges Zenebe Tel. 046 212 5004 Fax 046 212 5035 P.O.Box 521
- WONDOGENET Ato Bogale Arega Tel. 046 222 0342 Fax 046 222 0340 P.O.Box 3
- YIRGALEM Ato Shemelis Beshah Tel.046 225 2333 Fax046 225 2346 P.O.Box87
- ZEWAY Ato Simon Dolebo Tel.046 441 4520 Fax046 441 4523 P.O.Box440

#### JIMMA DISTRICT

- DISTRICT OFFICE Ato Wogenie Bekele Tel. Fax P.O.Box
- ABAJIFAR Ato Elias Adam Tel. 047 211 0037 Fax 047 211 0019 P.O.Box 4098
- ASSOSA Ato Miteku Tarekegn Tel. 057 775 1491 Fax 057 775 1379 P.O.Box 32
- BEDELLE Ato Yohannes Zeleke Tel. 047 445 1101 Fax 047 445 1210 P.O.Box 138
- **BONGA** Ato Getaneh Tekle Tel.047 331 0494 Fax047 331 0537 P.O.Box270
- GAMBELLA Ato Kasye Wolde Tel. 047 551 0999 Fax 047 551 1118 P.O.Box 306
- JIMMA
- Tel. 047 111 2931 Fax047 111 2932 PO Boysso
- LIMMU GENET Ato Tadele Getachew Tel. 047 224 0255 Fax 047 224 0254 P.O.Box 23

- Ato Yalewayker Atnafu Tel. 047 141 0405 Fax 047 141 0362 P.O.Box 108
- MIZAN AMAN Ato Selamu Adello Tel. 047 335 1452 Fax 047 335 1465 P.O.Box 520
- NEKEMTE Ato Tadesse Tel. 057 661 3053 Fax 057 661 3093 P.O.Box 578
- **TEPPI** Ato Amtataw Mamo AtoTel. 047 556 1037 Fax 047 556 1489 P.O.Box 67

#### **MEKELLE DISTRICT**

- DISTRICT OFFICE Ato Halefom Seyoum Tel. 034 241 5346 Fax 034 241 5345 P.O.Box 1537
- ADI HAQI Ato Hailay Gidey Tel. 034 440 4089 Fax 034 440 4072 P.O.Box 1929
- ADIGRAT Ato Girmay Haile Tel 034 445 5064 Fax 034 445 2716 P.O.Box 302
- ADWA Ato Desta Birhane Tel. 034 271 0081 Fax 034 271 1220 P.O. Box 44
- ADIHA Ato Solomon Tesfahiwot Tel. 034 241 0408 Fax 034 241 4334 P.O.Box 1171
- ALAMATA Ato Ayele Demelash Tel. 034 774 0728 Fax 034 774 0590 P.O.Box 71
- **AXUM** W/ro Tsebela Gebre Egzabher Tel. 034 775 1214 Fax 034 775 2051 P.O.Box 238
- DJIBRUK Ato Yemane Teka Tel. 034 441 0851 Fax 034 441 3985 P.O.Box 746
- **EDAGA HAMUS** Ato Tekeste Teklay Fax P.O.Box
- HAWZEN ADEBABAY W/ro Nebiat Gebregiorgis Tel. 034 241 6604 Fax 034 241 9926 P.O.Box 2188
- HUMFRA Ato Anteneh Demelash Tel. 034 448 1817 Fax 034 448 1678
- P.O.Box 139 KEDAMAY WOYANE W/ro Yordanos Yaynu Tel. 034 240 5291 Fax 034 240 5318

- P.O.Box 644 Ato Abel Gebru Tel. 034 899 0275
- P.O.Box1310
- MAYCHEW Tel. 034 247 7640 Fax 034 247 6238 P.O.Box 71
- MEKELLE Ato Haile Kahsay Tel. 034 440 8750 Fax 034 441 0808 P.O.Box 641
- MEYDA AGAME Ato Fisseha Guesh Tel. 034 245 8800 Fax 034 245 8801
- P.O.Box 204 SHIRE
- Ato Subagades Tesfaye Tel. 034 444 2480 Fax 034 444 2728 P.O.Box 299 WUKRO
- W/rt Abeba Alem Tel. 034 443 0245 Fax 034 443 1090 P.O.Box 192

#### **WOLAITA SODO DISTRICT**

- DISTRICT OFFICE Ato Merihun Mekonnen
  - P.O.Box 1
- ARBA MINCH Ato Biruk Hailemeskel Tel. 046 881 1511 Fax 046 881 0685 P.O.Box 2044
- BLITA.IIRA Ato Aklil Worede Tel. 046 115 0922 Fax 046 115 0783 P.O.Box 171 HALABA
- Ato Yohannes Sintayehu Tel. 046 556 0639 Fax 046 556 0495 P.O.Box 67
- HOSSAENA Ato Ermias Mamo Tel.046 555 4226 Fax046 555 4227 P.O.Box455
- JINKA Ato Amberkek Alebel Tel. 046 775 1190 Fax 046 775 1269 P.O.Box 102 SHINSHICHO
- Ato Ermias Lafore Tel. 046 339 0481 Fax 046 339 0485 P.O.Box 44 SHONE
- Ato Habtamu Sisay Tel.046 553 0482 Fax P.O.Box98
- WOLAITA SODO

Tel.046 551 5223 Fax046 551 5222 P.O.Box223

# Dashen ATMs Locations

#### **Under Head Office**

Dashen Main, (2 ATMs)

Dashen Wollo Sefer Premier, Branch

## **EAST ADDIS ABABA DISTRICT**

Dashen Africa Godana, Africa St.,near Japan Embassy,at the Branch

Dashen Air Port, ABCO Bldg, Cameroon St.

Dashen Aayat, on the way from Ayat to Tafo

Dashen Beshale, Kidus Bldg, Summit Sq.

Dashen Bole, Africa Avenue

Dashen Bole Medhanialem, Bright Tower, Cameroon St.

Dashen CMC, Four Y Bldg.

Dashen CMC Michael, In front of CMC Apartments ,Ayma Int'l Hotel Dashen Edna Mall, Edna Mall ,Near Bole Medhanialem Church

Dashen Gerji, Gerji, at the Branch

Dashen Gerji Mebrat Hail, Ahadu Complex Bldg. Dashen Gurd Sholla, Meher Bldg., at the Branch

Dashen Haya Arat, Near to Yengew sew School Kokeb Bldg.

Dashen Haya Hulet, around Addis Ababa Stadium ATZ Bldg.

Dashen Kara Alo, Dessie Rd, at the Branch

Dashen Kotebe, Near to Selam Children Village, Dessie Rd.
Dashen Kotebe Zero Hulet, Kotebe, Near Yerer Hotel

Dashen Lamberet, Lamberet at the Branch

Dashen Mickey Leland Godana, Near Nyala Insurance HQ

Dashen Moenco, Moenco area, at the Branch

Dashen Shalla, Bete Merkorios Bldg. around Shalla Park ,at the Branch

Dashen Summit, Summit Sq, next to Yetebabrut Fuel Station Dashen Yerer Ber, Around Imperial Hotel, Sami Bldg.

**Dashen Yerer Goro**, Around Jakros Sq.,at the Branch **Dashen Debre Berhan**, Debre Berhan

# NORTH ADDIS ABABA DISTRICT

Dashen Adwa Adebabay, Megenagna, Metebaber Bldg, Kenenisa Avenue

Dashen Arada, Sor Amba Hotel, Belay Zeleke Rd.

Dashen Chancho, Chancho town

Dashen Legtafo. Legtafo Town

Dashen Golla, Garad Bldg, T/Haimanot Area, Tesema Aba Kemaw St.

Dashen Gullele, Martha Bldg,Ambo Rd.

Dashen Kazanchis Menaheria, Kazanchis area, around Kazanchis Menaheria Hotel

Dashen Lagar, Eth. Insurance Corporation HQ Bldg

Dashen Megenagna (2 ATMs), Equatorial Guinea St. Noc Bldg.

Dashen Menen, In front of Menen High School Dashen Piazza (2 ATMs), Piazza,De Gaulle Sq Dashen Signal, Kenenisa St, at the Branch

Dashen Taitu, Piazza, Enat Bldg, Mundy St.

Dashen Tewodros Adebabay, Churchill Rd,at the Branch

 $\textbf{Dashen Tikur Anbessa}, \ \mathsf{Near to Tikur Anbessa}, \ \mathsf{Hospital}, \mathsf{Dires Bldg}.$ 

Dashen Wuha Limat, Comet Bldg, Haile G/Silassie St.

Dashen City Council, around Atkilt Tera
Dashen Del Ber, around Tsion Hotel

Dashen Kazanchis, Kazanchis, Bldg. Jupiter Hotel Dashen Kebena, on the way Kebena, to 6 Killo Dashen Ras Desta, around Ras Desta Hospital Dashen Sheger, around Seman Mazegaja

#### SOUTH ADDIS ABABA DISTRICT

Dashen Africa Andinet, Yezelalem Bldg, Around Africa Union Head Quarter

Dashen Akaki , Debre Zeit Rd,Rhama Bldg.

Dashen Bihere Tsige, Near to AVON Industries Plc.

Dashen Bishoftu. Bishoftu, Alemu Nimeta Bldg.

Dashen Bisrate Gabriel, Adot Multiplex Bldg., South Africa St.

Dashen Bole Michael, Around Bole Michael Church, Rwanda St

Dashen Dukem, Dukem Town, Near to Werkamaw Hotel

Dashen Goffa, Goffa Mazoria, Kebede Baye Bldg, Mauritius St.

## SOUTH ADDIS ABABA DISTRICT Continued...

Dashen Gotera, NYSADD Tower, Ethio China Rd.

Dashen Kality, Natan Bldg., Salo Area, Debre Zeit Rd.

Dashen Kality Gebriel, Crown Hotel, Debre Zeit Rd.

Dashen Kera, near to NOC Fuel Station, Tanzania St.

Dashen Lafto, Around Lafto Primary School, WAI MESHA Bldg Dashen Lebu, DH Andinet Bldg., Lebu Mebrat Hail Sq.

Dashen Lebu Ertu, Lebu, Abtam Business Center

Dashen Mekanisa, Near to Mekanyesus mang't and leadership college.

Dashen Mekanisa Michael, In front of Michael Church, at the Branch

Dashen Meskel Flower, Gabon St, Tebebu Bldg.

Dashen Nifas Silk, Near Nifas Silk Paint Factory, Dashen Bldg., Debre Zeit Rd.

Dashen Sarbet, Around Canada Embassy, Around Puskin Sq.

Dashen Saris, Dawi Bldg., Debre Zeit Rd.

Dashen Saris Abo, In front of EBG, Balestra Bldg, Debre Zeit Rd.

Dashen Africa Union, inside AU Hear Quarter

Dashen Stadium, Infront of stadium

#### WEST ADDIS ABABA DISTRICT

Dashen Abakoran, Yirga Haile Bldg,Gojjam Berenda Dashen Alemgena, Alem Gena Town,Butajira Rd,

Dashen Ambo, Ambo, Nekemete Café Bldg. Dashen Ayer Tena, Ayer Tena, Jimma Rd.

Dashen Balcha, Near to Darmar Shoe Factory, Dashen Bldg.

Dashen Bethel, Around Betel Teaching Hospital
Dashen Furi, Beside Jemo No. 2 Condominium Houses
Dashen Keranyo, In front of Keranyo Church, Anchin Alu Bldg,

Dashen Kolfe, Birhan Chora Bldg, Kolfe Atana Tera

Dashen Lideta, Lideta area, Dashen Bldg.

Dashen Messalemia, Messalemia, Near to Shewa Tsega Bldg.

Dashen Mexico, Alsam Chelelek Bldg., Chad St.
Dashen Sebeta, Sebeta Town, Dality Bldg.
Dashen Tana (2 ATMs), Merkato, Tana Bldg.

Dashen Wolete, Welete ,Betselot Bldg.

Dashen Woliso, Woliso

Dashen Asko Addisu Sefer, around Asko

Dashen Sost kutir Mazoria, around Kolfe keranio sub city Rivenue office

# **ADAMA DISTRICT**

Dashen Adama, Dashen Adama Bldg.

Dashen Asella, Assela, Red Cross Bldg.

Dashen Meki, Meki town

Dashen Nazareth Arada, Adama ,Abdi Gudina Bldg

Dashen Zeway Branch, zeway town

Dashen Awash Sebat Killo, Awash Sebat Killo Town

Dashen Modjo, Modjo

Dashen Robe Branch, Bale Robe take to Adama District

#### **BAHIR DAR DISTRICT**

Dashen Bahir Dar, Dashen B\Dar Bldg
Dashen Debre Markos, Debre Markos town

Dashen Debre Tabor, Debre Tabor town

Dashen Giorgis Adebabay, Bahir Dar, Protection House

Dashen Gondar, Dashen Gondar Bldg

#### **DESSIE DISTRICT**

Dashen Dessie, Dessie, Haji Mohammed Yasin tower

Dashen Kombolcha, Kombolcha town

Dashen Lalibela Branch, Lalibela Take to Dessie District Dashen Woldia Branch, Woldia take to Dessie District

# List of Dashen ATMs Locations

## **DIRE DAWA DISTRICT**

Dashen Dire Dawa, Dashen D/Dawa Bldg.

Dashen Harar, Harar, Garad Bldg.

Dashen Shewa Ber Branch, Harar, at the Branch

Dashen Megala, D/Dawa Garad Bldg.Dashen Jig Jiga, Jig Jiga Town

#### HAWASSA DISTRICT

Dashen Abaro, Shashemene town Dashen Alamura, Hawassa town

Dashen Arbaminch, Arba Minch, In front of Tourist Hotel

Dashen Dilla, Dilla, Dashen Dilla Bldg

Dashen Hawassa, Hawassa, Dashen Hawassa Bldg Dashen Shashemene, Shashemene, at the Branch

Dashen Tabur, Hawass Town

# JIMMA DISTRICT

Dashen Abajifar, Jimma, Baron Business Bldg, Honey Land Hotel

Dashen Assosa, Assosa Dashen Bedelle , Bedelle

Dashen Bonga, Bonga ,at the Branch

Dashen Gambella , Gambella

Dashen Jimma, Jimma, Dashen Jimma Bldg.

Dashen Mizan Aman, Mizan Aman Dashen Nekemete. Nekemte

## **MEKELLE DISTRICT**

Dashen Adiha Branch, Mekele town

Dashen Adi Haki Branch, Mekele town

Dashen Adigrat Branch, Adigrat, Geza G/Selassie Bldg.

Dashen Axum Branch, Axum

Dashen Djibruk Branch, Mekele, Aregawi Hailu Bldg., Romanat Sq.

Dashen Mekelle Branch, Mekelle, Garad Bldg. Dashen Shire Branch, Shire, at the Branch

## WOLAITA SODDO DISTRICT

Dashen Hossaena, Hossaena town

Dashen Jinka, Jinka town

Dashen Wolaita Soddo Branch, Dashen Wolaita Bldg

#### **Others**

 $\textbf{Ethiopian Chamber of Commerce \& Sectorial Association}, \ \mathsf{Mexico}$ 

Square, Ethiopian Chamber of Commerce Bldg, In front of Federal  $\,$ 

Police HQ

Moha Soft Drinks Factory, Moha Summit factory

Embassy of the United state of America

Nani Bldg.- At the gate of Ghion Hotel

# **HOTELS**

Addis Regency Hotel, Around Arada Giorgis Church

Afrodite Hotel, Kaznchis Business District

Arbaminch Paradise Lodge, Arbaminch Town

Avanti Blue Nile Hotel, Bahir Dar , near Tewodrs Stadium

 $\textbf{Bole Ambassador Hotel}, \ \textbf{In front of Millennium Hall}, \ \textbf{Africa Avenue}$ 

Capital Hotel and Spa, In front of Waryt Bldg, Wuha Limat Area,

Churchill Hotel, Around Tewodros Square

Edna Addis Hotel, Abuare, Lobby Right of the main entrance

## **HOTELS** Continued...

Elili Hotel, Kazanchis, Guinea Conakry St.

Ethiopia Hotel, Yohannes St.

Fllwuha Hotel. Filwuha

Friendship International Hotel, Near Harmony Hotel, Cameroon St.

Global Hotel, Beklo Bet, Tegene Bldg, Debre Zeit Road

Habesha 2000 Cultural Restaurant, Near Atlas Hotel/Washington Hotel

Harar Ras Hotel, Harar Town

Harmony Hotel, Near Bole Medhanialem Church, Cameroon St.

Hilton Hotel, Menilik II Avenue

Inter- Continental Hotel, Kazanchis, Guinea Conakry St.

Jolly Bar and Restaurant, In front of Addis Ababa University

Jupiter International Hotel, Kazanchis, Guinea Conakry St.

Jupiter International Hotel, Bole, Behind Friendship City Center

Kaleb Hotel, Near Harmony Hotel, Cameroon St.

Kuriftu Resort, Bishoftu

Kuriftu Cultural Village , Bishiftu (2ATMs)

Impress Hotel, Near Bole Medhanialem Church

Lucy Gazebo, National Museum, Amist Kilo

National Hotel, Infront of St. Estifanos Church, Meskel Sq.

Nigist Tower, Kazanchis Area, Near Inter Continental Hotel

Panaroma Hotel, Megenagna

Pyramid Hotel, Debrezeit

Radisson Blue Hotel, Kazanchis, Guinea Conakry St.

Ras Hotel, Near National Theater, Gambia St.

Samarat Hotel, Dire Dawa Town

Sarem Hotel, Addisu Gebeya

SGS Hotel, Around Addisu Gebeya

Sheraton Hotel (3 ATMs), Sheraton Addis Hotel, Taitu St.

Wabeshebele Hotel, Near Mexico Sq.,Ras Abebe Aregay St.

Washington Hotel, Near Atlas Hotel

Yod Abyssinia Cultural Restaurant, Behind Bole Medhanialem Church

#### **SHOPPING CENTERS**

Adams Pavilon Bldg. Sarbet, Pushkin Sq,.

Agona Cinema, Near Teshale Garage, Debreziet Rd.

DH Geda Tower, Bole Rd, DH. Africa Avenue

Dire Dawa Bldg, Ethio China Rd, Wello Sefer

 $\textbf{Fit Ber Kazanchis Business Center}, \ \mathsf{Palace Bldg.}, \\ \mathsf{Infront of National Palace}$ 

Getu Commercial Center, Near Olympia, Africa Avenue

Golagul Tower, Haya Hulet, In front of Traffic Bureau

 $\textbf{Helzer Bldg}, Around \ Bole \ Medhanialm \ Church, Cameroon \ St.$ 

Jambo House, Kolfe area

Nilex Plaza, Mekelle Town

T.K. Bldg, Near Ethio Chinese Friendship Sq.,Africa Avenue

**Urael Business Bldg**, Ureal Church Businees Bldg., Haile G/Silassie St.

Yoly Bldg, Near Atlas Hotel, Mickey Leland St.

## **UNIVERSITIES**

Adama University

Addis Ababa University, Sidist killo Campus

Bahir Dar University, Peda Campus

Bahir Dar University, Poly Campus

D/Dawa University

EIABC (Building College), Lideta, Near the Federal High Court

Gondar University, Maraki Campus

Gondar University, Medical Campus Haromaya University

Hawassa University

